TOWN OF TWILLINGATE

AUDITORS' REPORT

CONSOLIDATED FINANCIAL STATEMENTS

AS AT DECEMBER 31, 2023

Lori K. Mercer, Chartered Professional Accountant

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Lori K. Mercer, Chartered Professional Accountant



STATEMENT OF RESPONSIBILITY

The accompanying Consolidated Financial Statements are the responsibility of the management of the Town of Twillingate and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of the Institute of Chartered Accountants.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

The Council of the Municipality met with management and its external auditors to review a draft of the consolidated financial statements and to discuss any significant financial reporting or internal control matters prior to their approval of the finalized consolidated financial statements.

Lori Mercer, Chartered Professional Accountant, as the Municipality's appointed external auditor, has audited the Consolidated Financial Statements. The Auditor's report is addressed to the Mayor and members of Council and appears on the following page. Her opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as she considers necessary to obtain reasonable assurance that the Consolidated Financial Statements are free of material misstatement and present fairly the financial position and results of the Municipality in accordance with Canadian generally accepted accounting principles.

Mayor

Clerk

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CHARTERED PROFESSIONAL ACCOUNTANT



INDEPENDENT AUDITORS' REPORT

To The Town Council Town of Twillingate

Opinion

I have audited the consolidated financial statements of the Town of Twillingate, which comprise the consolidated statement of financial position as at December 31, 2023, and the consolidated statements of operations, changes in net assets and cash flows for the year then ended, and notes to the consolidated financial statements including a summary of significant accounting policies.

In my opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2023 and the results of its operations and cash flows for the year then ended in accordance with Canadaian public sector accounting standards.

Basis of Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of my report. I am independent of the Organization in accordance with the ethical requirements that are relevant to my audit of the consolidated financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis of my opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadain public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going-concern basis of accounting unless management intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the the Financial Statements

My objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT - CONTINUED

As part of the audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of the accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to date of my auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Grand Falls-Windsor, NL October 29, 2024

LORI K. MERCER
Chartered Professional Accountant

TOWN OF TWILLINGATE CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2023

	<u>2023</u>	2022
FINANCIAL ASSETS Cash and temporary investments(Note 6) Accounts receivable (Note 7)	\$ 4,396,972 613,408 5,010,380	\$ 4,000,212 717,932 4,718,144
LIABILITIES Accounts, payable and accrued (Note 8) Long term debt (Note 9)	\$ 587,983 311,389 899,372	\$ 876,462 413,898 1,290,360
NET FINANCIAL ASSETS (NET DEBT)	4,111,008	3,427,784
NON-FINANCIAL ASSETS Tangible capital assets (schedule 1)	11,945,312	12,041,543
ACCUMULATED SURPLUS (DEFICIT)	\$ <u>16,056,320</u>	\$ <u>15,469,327</u>

See accompanying notes

Approved on behalf of Council:

_, Mayor

, Town clerk

TOWN OF TWILLINGATE CONSOLIDATED STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2023

	BUDGET	2023	2022
REVENUES			
Taxation Other revenue from own services Government transfers	\$ 2,390,033 337,330 _1,340,763	\$ 2,483,484 338,392 1,099,394	\$ 2,300,294 200,437 <u>1,329,457</u>
Total revenue (Schedules 2)	\$ <u>4,068,126</u>	3,921,270	3,830,188
EXPENDITURES			
General Government Protective services Transportation services Environmental health Recreation, planning & development Fiscal services	884,593 78,273 1,117,458 1,091,152 401,009 71,197	783,055 100,857 928,104 915,267 453,857 153,137	745,341 80,998 880,152 858,394 414,464 30,347
Total expenses (Schedules 3)	3,643,682	3,334,277	3,009,696
ANNUAL SURPLUS (DEFICIT)	424,444	586,993	820,492
ACCUMULATED SURPLUS (DEFICIT), BEGINNING OF YEAR	15,469,327	15,469,327	14,648,835
ACCUMULATED SURPLUS (DEFICIT), END OF YEAR	\$ <u>15,893,771</u>	\$ <u>16,056,320</u>	\$ <u>15,469,327</u>

See accompanying notes

TOWN OF TWILLINGATE CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT) FOR THE YEAR ENDED DECEMBER 31, 2023

20	BUDGET	2023	2022
ANNUAL SURPLUS (DEFICIT)	\$ 424,444	586,993	\$ 820,492
Acquisition of tangible capital assets Amortization of tangible capital assets Decrease (increase) in prepaids	(669,007) 765,238	(669,007) 765,238	(1,102,911) 699,587
CHANGE IN NET FINANCIAL ASSETS	520,675	683,224	417,168
NET FINANCIAL ASSETS (NET DEBT), BEGINNING OF YEAR	3,427,784	3,427,784	3,010,616
NET FINANCIAL ASSETS (NET DEBT), END OF YEAR	\$ <u>3,948,459</u>	\$ <u>4,111,008</u>	\$ <u>3,427,784</u>

TOWN OF TWILLINGATE CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2023

	2023	<u>2022</u>
OPERATING TRANSACTIONS Annual surplus (deficit)	\$ 586,993	\$_820,492
Changes in non-cash items Receivables Payables and accruals Deferred revenue Amortization	124,439 (160,807) (147,587) <u>765,238</u>	225,897 166,288 88,841 699,587
Cash applied to operating transactions	1,168,276	2,001,105
CAPITAL TRANSACTIONS Cash used to acquire tangible capital assets	(669,007)	(1,102,911)
FINANCING TRANSACTIONS Repayment of long term debt	(102,509)	(121,899)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	396,760 4,000,212	776,296 3,223,916
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ <u>4,396,972</u>	\$_4,000,212
COMPRISED OF: Cash (note 6)	\$ <u>4,396,972</u>	\$ <u>4,000,212</u>

1. STATUS OF THE TOWN

The incorporated Town of Twillingate is a municipal government that was incorporated pursuant to the Province of Newfoundland and Labrador's Municipalities Act. The Municipality provides or funds municipal services such as fire, public works, parks and recreation, library, tourism and other general government operations.

2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants and reflect the following significant accounting policies:

(a) Basis of Consolidation

The consolidated financial statements include the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all organizations, agencies, local boards and committees of the Council which are controlled by the Municipality. There exists controlled entities for the Town of Twillingate which are the recreation committee and fire department committee.

(b) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon the receipt of goods and services or the creation of an obligation to pay.

(c) CASH AND TEMPORARY INVESTMENTS

Cash and temporary investments include cash and short term investments with maturities of three months or less from the date of acquisition.

(d) INVESTMENTS

Temporary investments are accounted for at the lower of cost and market.

Portfolio investments are accounted for at cost.

(e) NON-FINANCIAL ASSETS

Non-financial assets are available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

Real estate properties and inventories held for sale are classified as non-financial assets if it is anticipated that the sale will not be completed within one year of the reporting date.

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) TANGIBLE CAPITAL ASSETS

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Assets under construction are not amortized until the asset is put into use and one-half of the annual amortization is charged in the year of acquisition and in the year of disposal. The cost, less residual value, of the tangible capital assets is amortized on a straight line basis over their estimated useful lives as follows:

General Tangible Capital Assets

Land	Indefinite
Land improvements	10 to 50 years
Buildings	25 to 40 years
Leaseholds	Term of lease
Vehicle	5 years
Machinery, equipment and furniture	5 years
Maintenance and road construction equipment	10 years
Computer hardware and software	4 years
Furniture and fixtures	5 years

Infrastructure Assets

-		
ranc	norta	tion
Trans	pulla	UOH

Indefinite
5 to 20 years
30 years
30 to 50 years
10 to 15 years
25 years

Water and sewer

Indefinite
50 years
25 to 40 years
15 to 100 years
15 years
25 to 50 years

(g) LEASES

Leases are classified as capital and operating leases. Leases which transfer substantially all of the benefits and risks incidental to the ownership of the property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(h) INVENTORIES

Inventories held for sale are recorded at the lower of cost and net realizable value. Inventories held for consumption are recorded at the lower of cost and replacement value.

(i) REVENUE RECOGNITION

Revenues are recognized as earned and when collection is reasonably assured. Tax rates are approved annually by Council.

(i) USE OF ESTIMATES

The preparation of consolidated financial statements in conformity with Canadian generally accepted accounting principles for the public sector requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates. Estimates include the allowance for doubtful accounts relating to the collection of tax revenues, the useful lives of tangible capital assets, impairment of assets and the assumptions used in determining the obligation for retirement benefits and employee benefits.

(k) GOVERNMENT TRANSFERS

Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred as long as a) the transfer is authorized b) eligibility criteria have been met by the recipient and c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as a receivable.

3. THE MANNER IN WHICH THE ACCOUNTS HAVE BEEN KEPT AND THE SAFEGUARDS AGAINST FRAUD:

The position in these respects was considered satisfactory; however, there are some control weaknesses which are inherent with municipalities with only one employee performing all clerical duties.

4. SUFFICIENCY OF BONDS

Fidelity bond coverage of \$50,000 was carried on the town clerk and is considered adequate.

5. FINANCIAL INSTRUMENTS

The fair value of cash, accounts receivable, accounts payable and accrued liabilities approximate their carrying amounts due to the short-term to maturity of these items.

The fair value of long-term debt approximates the carrying amount based on cash flows discounted at market rates currently available for financial instruments with similar terms and remaining maturities.

6. CASH

	2023	2022
Cash Gas tax Current accounts	\$ 10 135,11 333,08 468,29 3,928,67	106,054 1 455,513 561,667
Capital accounts	\$ <u>4,396,97</u>	
7. ACCOUNTS RECEIVABLE		
	2023	2022
Property tax Poll Business taxes Water and sewer tax Allowance for doubtful accounts HST rebate Interest Other receivables	\$ 244,70 74,95 40,95 112,98 473,59 (89,10 384,49 80,76 115,41 580,66 32,74	4 83,838 2 40,379 8 132,470 557,855 (0) (88,580) 15 469,275 76,186 3 153,525 698,986
	\$ 613,40	08 \$ 717,932

ARREARS OF REVENUE

Taxes and rates receivable totalled \$ 473,595 at December 31, 2023. Of this amount \$246,250 has been outstanding for one year or longer, while the balance of \$227,345 represents arrears on account of taxes and rates levied in 2023. Current collections in 2023, on taxes, amounted to 94.02% of the amounts levied in 2023.

The amount for doubtful accounts amounted to \$89,100 at December 31, 2023 (2022 - \$88,580). In my opinion, this allowance appears high. However, Council should continue efforts to reduce this allowance as much as possible before it gets too difficult to manage.

8.	ACCOUNTS PAYABLE AND ACCRUED				
٠.			<u>2023</u>		2022
	Trade and accrued Deferred income - other Payroll deductions	\$	29,149 60,869 21,011 111,029	\$	185,042 56,790 25,923 267,755
	Deferred revenue		106,094		544,967
	Capital payables) (-	370,860	2	63,740
		\$_	587,983	\$_	876,462
9.	LONG-TERM DEBT		2023		2022
	Royal Bank				
	Loan re specific equipment with a NBV of \$189,775, repayable in monthly payments of \$2,481,including interest calculated at 4.13%, repaid during year	\$	_	\$	41,228
	Mortgage re town hall with a NBV of \$275,353, repayable in monthly payments of \$1,515 including interest calculated at 4.25%, maturing October, 2029		207,552		217,031
	Royal Bank of Canada, loan re Freightliner with a NBV of \$215,742 repayable in monthly installments of \$4,655 including interest at 3.07%		400.007		455,000
	maturing November 2025	-	103,837 311,389	-	155,639 413,898
	Current maturities		(62,831)	_	(102,054)
		\$_	248,558	\$_	311,844

9. LONG TERM DEBT (CONTINUED)

The aggregate amount of payments required to meet debt retirement provisions for the next 5 years is as follows:

	<u>2023</u>	<u>2022</u>
2024	\$ 62,831	102,054
2025	60,672	62,831
2026	10,693	60,672
2027	11,157	10,693
2028	11,641	11,157

10. BUDGET

In accordance with the Province of Newfoundland and Labrador's Municipalities Act, every council must adopt a financial plan for each fiscal period in a from approved by the minister. The financial plan is prepared on a revenue and expenditure basis that does not meet the recommendation of PSAB. For comparative purposes, the town has modified its financial plan to prepare a budget that is consistent with the scope and accounting principles used to report the actual results. The budget figures used in these financial statements have been approved by Council.

The reconciliation between the municipality's cash based financial plan and the PSAB accrual based budget figures used in these statements is disclosed in Schedule 4 - Reconciliation of the Financial Plan to the Budget.

11.FINANCIAL RISKS

Credit Risk

Credit risk is the risk that one party to the financial instrument will cause a financial loss for the other party by failing to discharge its obligation. The Municipality's main credit risk relates to its receivables, amounting to \$613,408. (2022 - \$717,392). The Municipality provides credit to the residents in the normal course of operations. In order to reduce its credit risk, the Municipality has adopted credit policies which include regular review of taxpayers accounts for collectability.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The town is exposed to interest rate risk on its fixed and floating rate financial instruments. Given the current composition of long term debt, fixed rate instruments subject the town to a fair value risk while the floating rate instruments subject it to a cash flow risk. There was no significant change in exposure from the prior year.

TOWN OF TWILLINGATE SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2023

Schedule 1.

COST	Openi Balan	-	Additions		Disposals & Write downs		2023 Closin Baland	
Land Buildings & leasehold Equipment & vehicles Roads, streets, bridges Water and sewer	\$ 13,024 1,542,058 2,908,997 5,333,173 22,429,122 \$32,226,374	\$ \$_	- 63,500 112,066 - 493,441 669,007	\$ \$	- - - - -	1,60 3,02 5,33	3,024 5,558 1,063 3,173 2,563 5,381	\$ 13,024 1,542,058 2,908,997 5,333,173 22,429,122 \$32,226,374
ACCUMULATED AMO Land Buildings and leasehold Equipment & vehicles Roads, streets,bridges Water and sewer	\$ -	\$ - \$_	- 16,133 160,972 144,056 444,077 765,238	\$ \$		1,90 3,82	- 1,757 14,243 25,243 18,826 50,069	\$ - 1,095,624 1,743,271 3,681,187 13,664,749 \$20,184,831
NET BOOK VALUE						\$ <u>11,94</u>	5,312	\$ <u>12,041,543</u>

TOWN OF TWILLINGATE SCHEDULE OF REVENUES - CORE GOVERNMENT FOR THE YEAR ENDED DECEMBER 31, 2023

		Schedule 2.	
	2023	2022	
REVENUES FROM TAXATION			
Property tax Poll tax Business tax Water and sewer tax Interest	\$ 1,430,433 44,292 345,051 623,909 39,799	\$ 1,277,185 54,745 337,323 595,104 35,937	
	\$ <u>2,483,484</u>	\$ <u>2,300,294</u>	
OTHER REVENUE FROM OWN SERVICES Fire protection fees Recreation Interest income Sale of capital assets Other general	\$ 16,868 134,475 136,531 670 49,848 \$ 338,392	\$ 15,285 63,586 61,009 42 60,515 \$ 200,437	
GOVERNMENT TRANSFERS			
Municipal operating grant Capital Grants Other	\$ 269,822 653,509 176,063 \$ 1,099,394	\$ 237,364 734,694 357,399 \$ 1,329,457	
TOTAL REVENUES	\$ <u>3,921,270</u>	\$ <u>3,830,188</u>	

TOWN OF TWILLINGATE SCHEDULE OF EXPENDITURES - CORE GOVERNMENT FOR THE YEAR ENDED DECEMBER 31, 2023

FUR THE TEAR ENDED DECEMBER 31,	ZUZO	
TORTHE TEAR ERDED DEGERIDER OF		Schedule 3.
	2023	2022
GENERAL GOVERNMENT		
Council - remuneration for councillors	\$24,840	\$ 25,149
General Administration Wages and benefits Travel, conventions, etc Office supplies Purchased services Professional fees Amortization of capital assets Insurance	413,041 12,778 35,200 98,571 59,732 9,683 81,890	383,362 7,654 29,158 71,361 93,013 11,942 76,434
Property Assessment Services - purchased services	<u>710,895</u> <u>47,320</u>	<u>672,924</u> <u>47,268</u>
TOTAL GENERAL GOVERNMENT	\$ <u>783,055</u>	\$ <u>745,341</u>
		8
PROTECTIVE SERVICES Fire protection	0 77.004	Ф <u>го</u> 400

- purchased services

TOTAL PROTECTIVE SERVICES

- amortization of capital assets

77,084

23,773

100,857

50,468

30,530

80,998

TOWN OF TWILLINGATE SCHEDULE OF EXPENDITURES - CORE GOVERNMENT FOR THE YEAR ENDED DECEMBER 31, 2023

FOR THE TEAR ENDED DECEMBER 31, 202	23	Schedule 3.
Schedule 2 (continued)	<u>2023</u>	2022
TRANSPORTATION SERVICES Vehicle and Fleet Operation and Maintenance - Amortization of capital assets	\$ <u>252,574</u>	\$ <u>228,975</u>
Road Maintenance - wages and benefits - supplies	269,437 135,726 405,163	277,260 104,799 382,059
Snow Removal - wages and benefits - supplies	39,477 	32,496
Street Lighting - purchased services TOTAL TRANSPORTATION SERVICES	89,425 \$ 928,104	91,029 \$ <u>880,152</u>
ENVIRONMENTAL HEALTH Water and Sewer - wages and benefits - supplies - purchased services - amortization of capital assets Garbage and waste collection: - wages and benefits and supplies	\$ 55,440 137,486 73,382 444,077 710,385 204,882	\$ 39,329 150,197 70,559 407,939 668,024 190,370
TOTAL ENVIRONMENTAL HEALTH	\$ <u>915,267</u>	\$ 858,394

TOWN OF TWILLINGATE SCHEDULE OF EXPENDITURES - CORE GOVERNMENT FOR THE YEAR ENDED DECEMBER 31, 2023

TOR THE TEAR ENDED DECEMBER 31, 20	J25		Schedule 3.
Schedule 2 (continued)		2023	<u>2022</u>
RECREATION AND CULTURAL SERVICES Recreation facilities - wages and benefits - supplies - amortization of capital assets - projects and trails - purchased services	\$ - \$_	174,207 48,922 35,133 149,105 46,490 453,857	\$ 127,620 87,140 20,202 136,926 42,576 \$ 414,464
FISCAL SERVICES Debt charges from all sources	\$_	13,344	\$16,667
Transfer to Own Reserves and Other Funds			
provision for (recovery of) uncollectible taxescapital expenditure out of revenuebank service charges	-	136,380 - 3,413 139,793	10,304 - 3,376
TOTAL FISCAL SERVICES	\$_	153,137	\$30,347
TOTAL EXPENDITURES	\$_	3,334,277	\$ <u>3,009,696</u>

TOWN OF TWILLINGATE RECONCILIATION OF FINANCIAL PLAN TO THE BUDGET FOR THE YEAR ENDED DECEMBER 31, 2023

Schodulo A	PSAB BUDGET	\$ 2,390,033	ĭ	1,340,763	337,330	4,068,126		\$ 884,593	78,273	1,117,458	1,091,152	401,009	59,667 11,53 <u>0</u>	\$ 3,643,682	\$ 424,444
	CONTROLLED ENTITIES	· &	ı	ı				· \$		Ť	î	x	x x	- - -	·
MDER 31, 2023	LONG TERM ACCRUALS	- ↔	1	,				· •	,	r	,	•	(102,509)	\$ (102,509)	\$ 102,509
FOR THE TEAR ENDED DECEMBER 31, 2023	CAPITAL EXPENSE	· \$	ű	791,387	1	791,387		· •	1	í	,	1	(295,786)	\$ (295,786)	\$ 1,087,173
בחו אטר	AMORTIZATION TCA	· •	•	1				\$ 9,683	23,773	252,574	444,075	35,133		\$765,238	\$ (765,238)
	FINANCIAL	\$ 2,390,033	Ϋ́.	549,376	337,330	3,276,739		\$ 874,910	54,500	ω	647,077	365,876	355,453 114,039	\$ 3,276,739	<i>₩</i>
	REVENUE	Taxation	Sales of goods and	Grants and	transfers Other revenue	Total revenue	EXPENSES	General	government Protective Services	Transportation	Services Environmental	services Recreational and cultural services	Fiscal services Other Debt charges	Total Expenses	Surplus (Deficit)